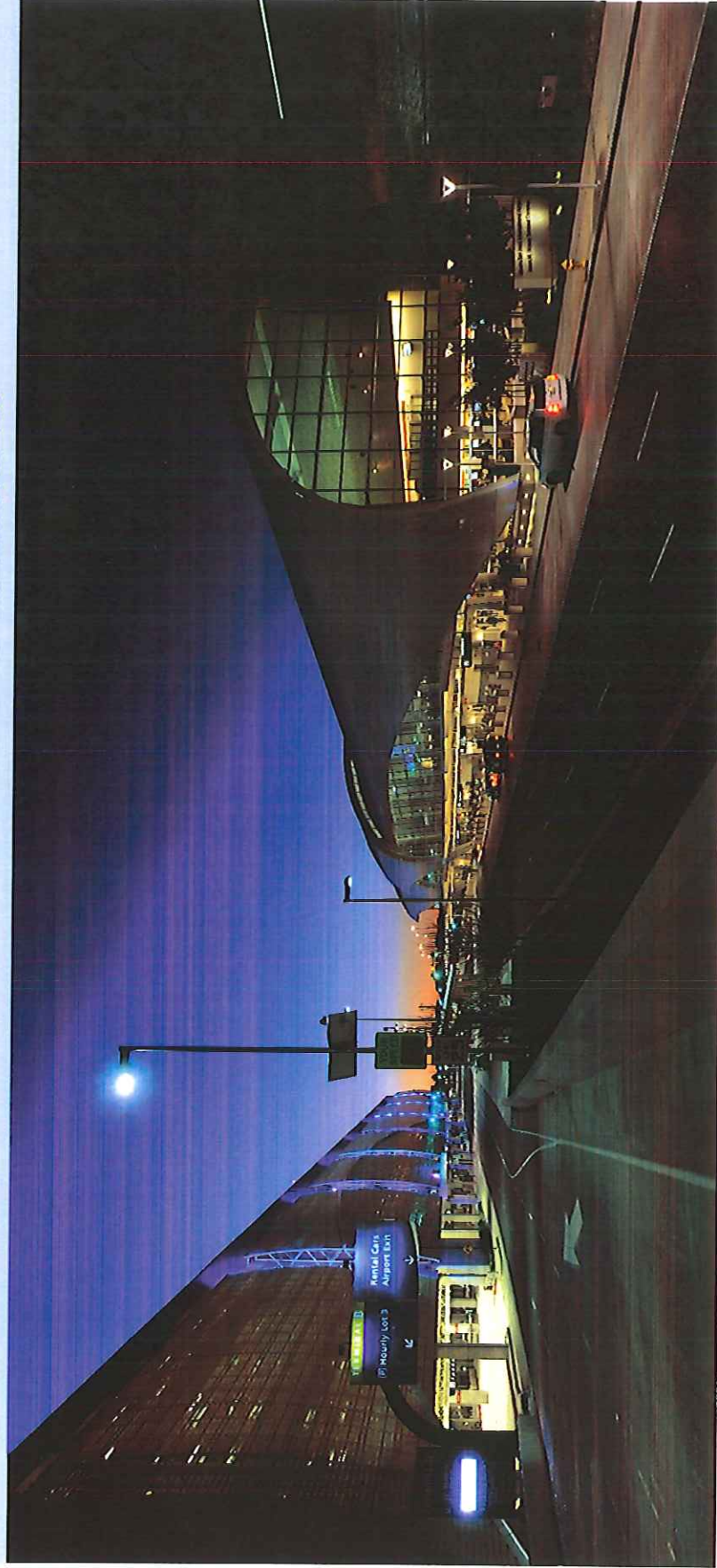


2015 Concessions Mid Term Refurbishment



Mid Term Refurbishment Overview

- Over 17 Food & Beverage concepts will be refurbished
- 9 Retail concepts will be refurbished
- Over \$3.6 million invested in Food & Beverage mid-term refurbishment
- Over \$1.4 million invested in Retail mid-term refurbishment
- 70% of projects completed by December 2015
- 30% of projects completed by May 2016

Food & Beverage Mid-Term Projects

Two Primes operate the Food and Beverage Program

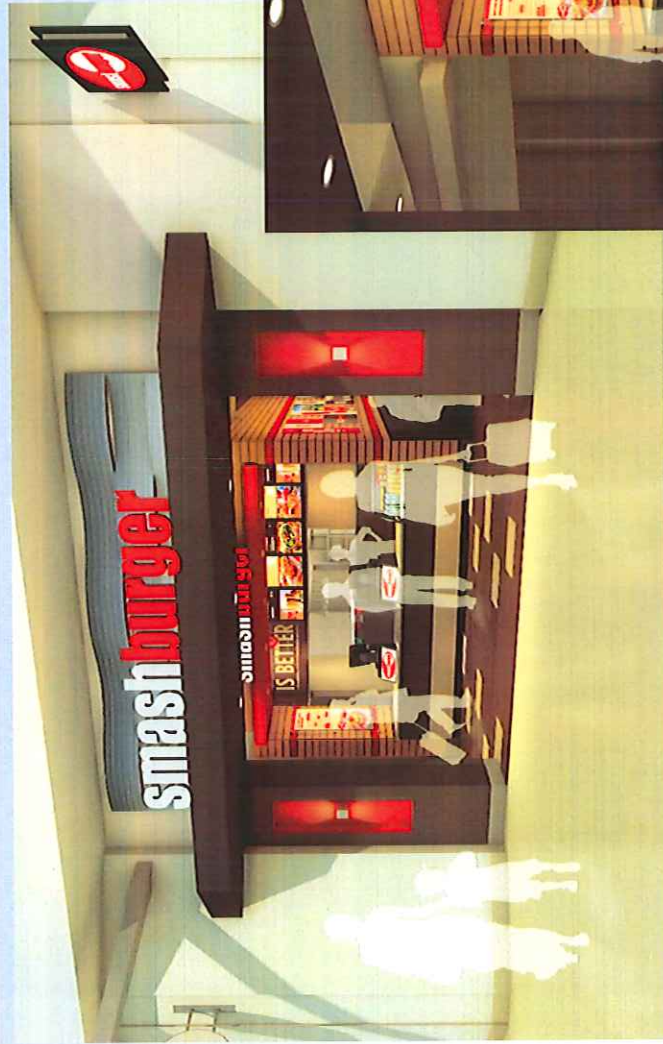
HOST

- New Concept Smashburger
- Starbucks Refurbishment
- Food Court Upgrades
- Sharks Cage Upgrades
- Sushi Boat Upgrades
- Sonoma Chicken Artwork
- Access Point

PGC

- New Concept Menchie's (Open)
- New Concept First Class Deli (Open)
- Flames Refurbishment
- San Jose Joe's Refurbishment
- PGC Food Court Upgrades
- Pizza My Heart Refurbishment
- Le Boulanger Refurbishment
- Peet's Coffee Refurbishment
- Jamba Juice Upgrades
- The Brit Upgrades
- Tres Gringos Refurbishment

Host - Smashburger



New Concept -
Replacing Mojo Burger near gate 23 in Terminal B.



Host - Starbucks



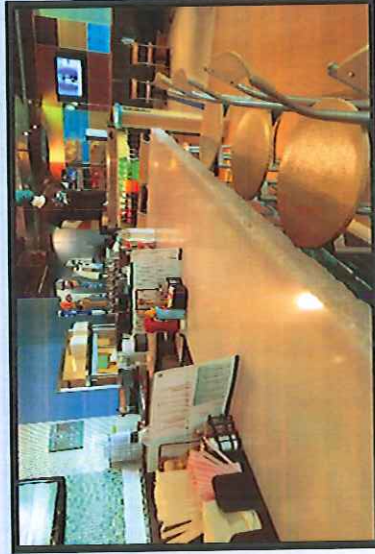
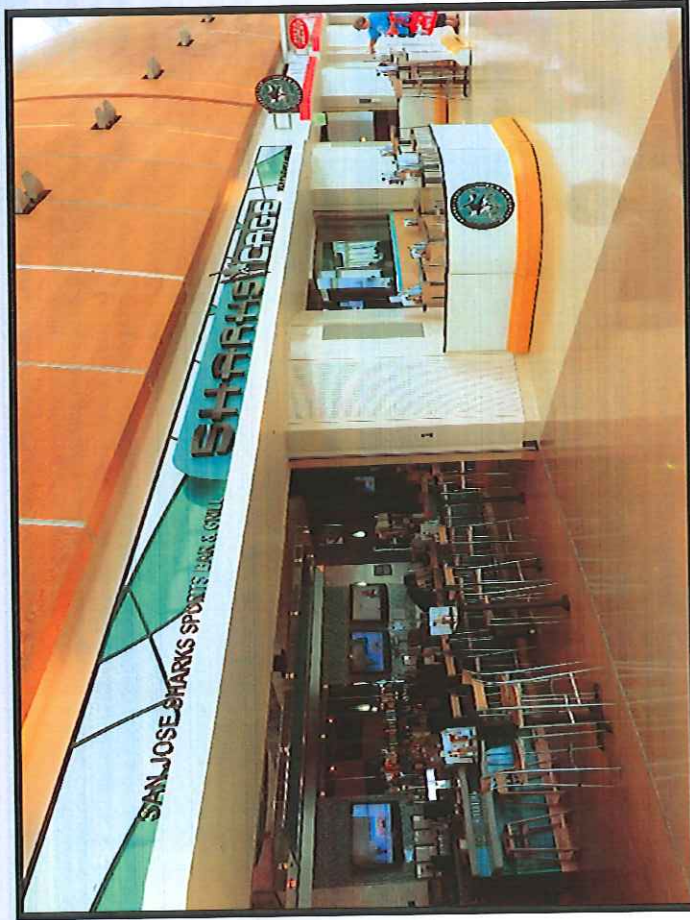
Upgrades -

Mostly cosmetic upgrades at other Starbucks locations in Terminals A and B.

New Location -

Starbucks added at gate 6 in Terminal A in December 2014.

Host - Sharks Cage



Current View – Sharks Cage at gate 18, Terminal B, will undergo moderate cosmetic upgrades, inclusive of reupholstering bench seating and new chairs. It is the only Sharks branded restaurant in the Bay Area!

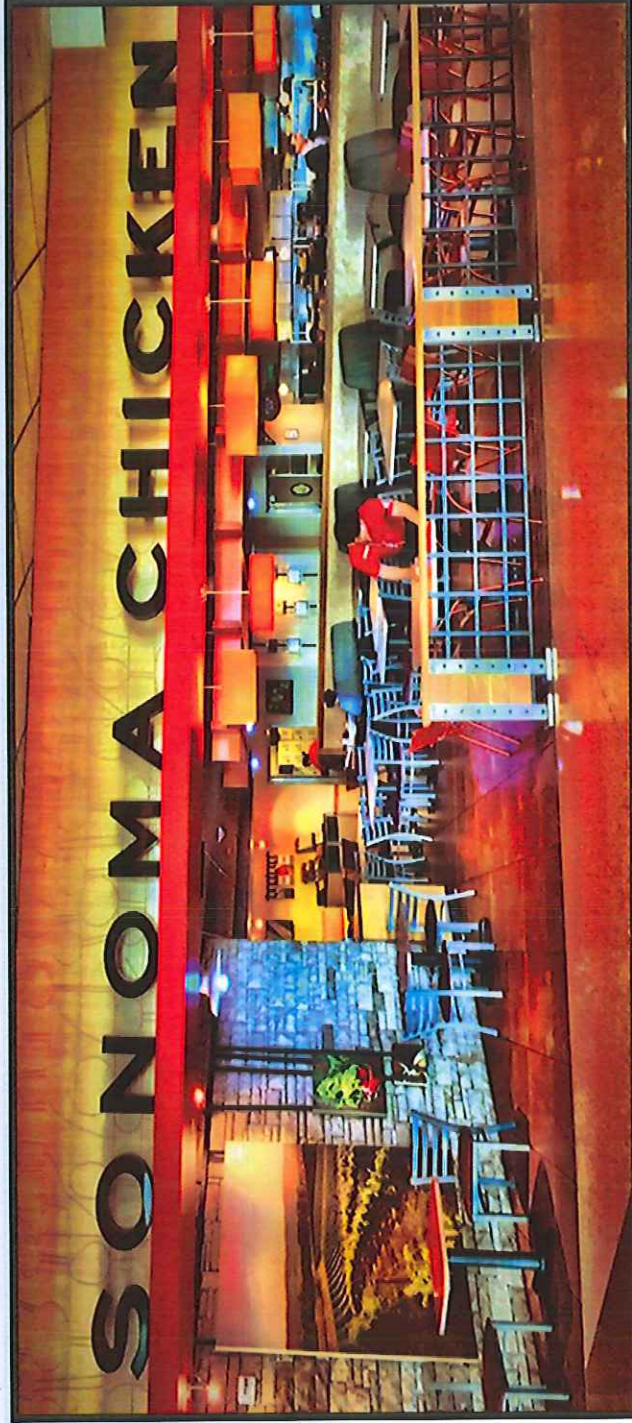
Host - Sushi Boat



Current View -

Mid-term will include refurbishment of store front. The Host Food Court, located at gate 22 in Terminal B between Sushi Boat and the new Smashburger, will be updated with new tables and chairs.

Host - Sonoma Chicken

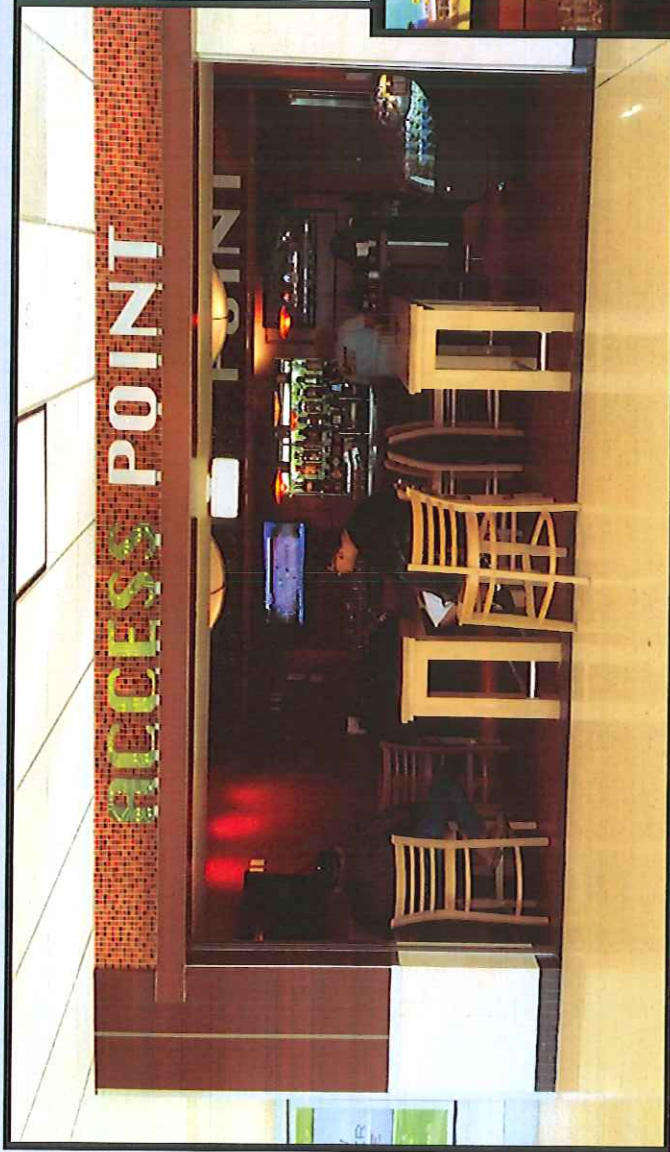


Current View

Updates -

New paper menus, new artwork, and some cosmetic upgrades to this location at gate 12 in Terminal A.

Host - Access Point

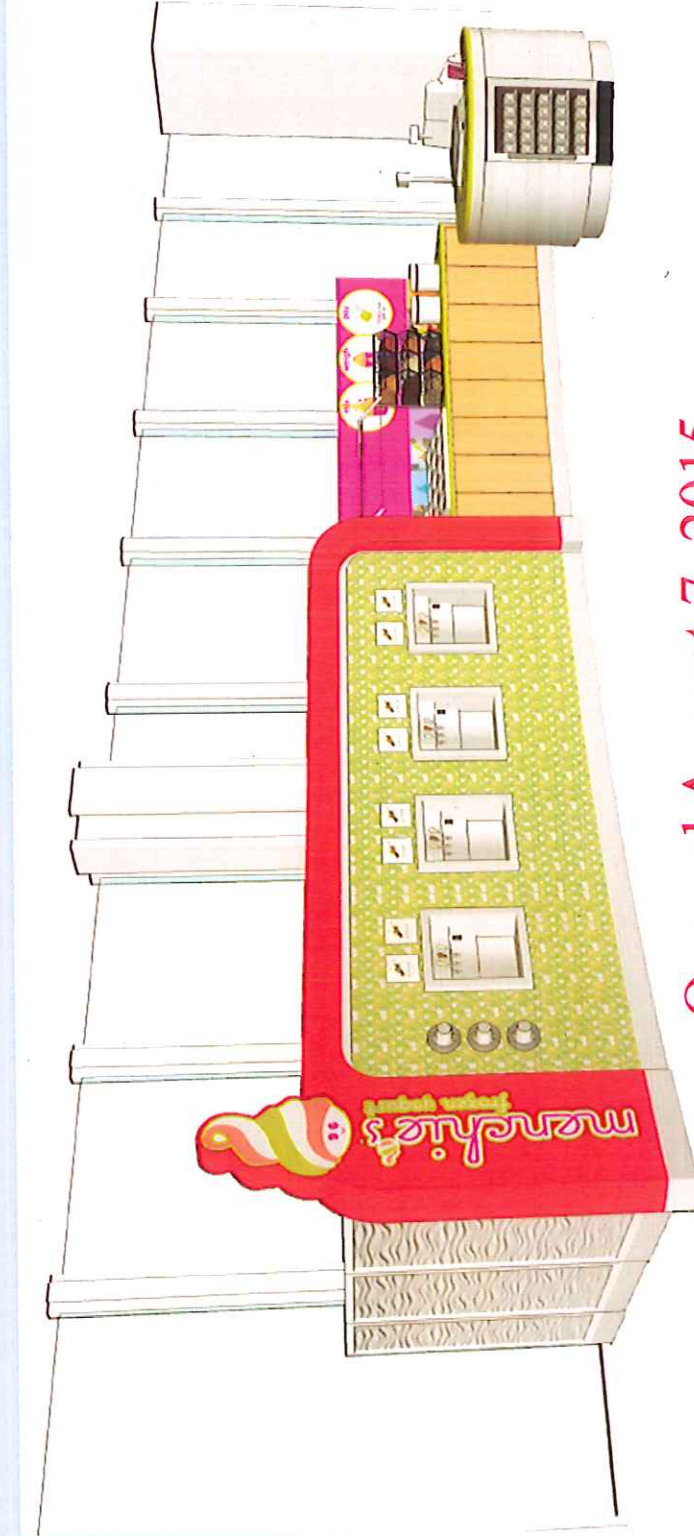


Current View

Updates -

A new menu includes pulled pork sliders, grilled chicken sandwich, chicken caesar salad, nachos, & hummus plate. New seating arrangements with low set tables & chairs. Located near gate 6 in Terminal A, this location was refurbished and reopened in December 2014.

PGC - Menchie's Frozen Yogurt

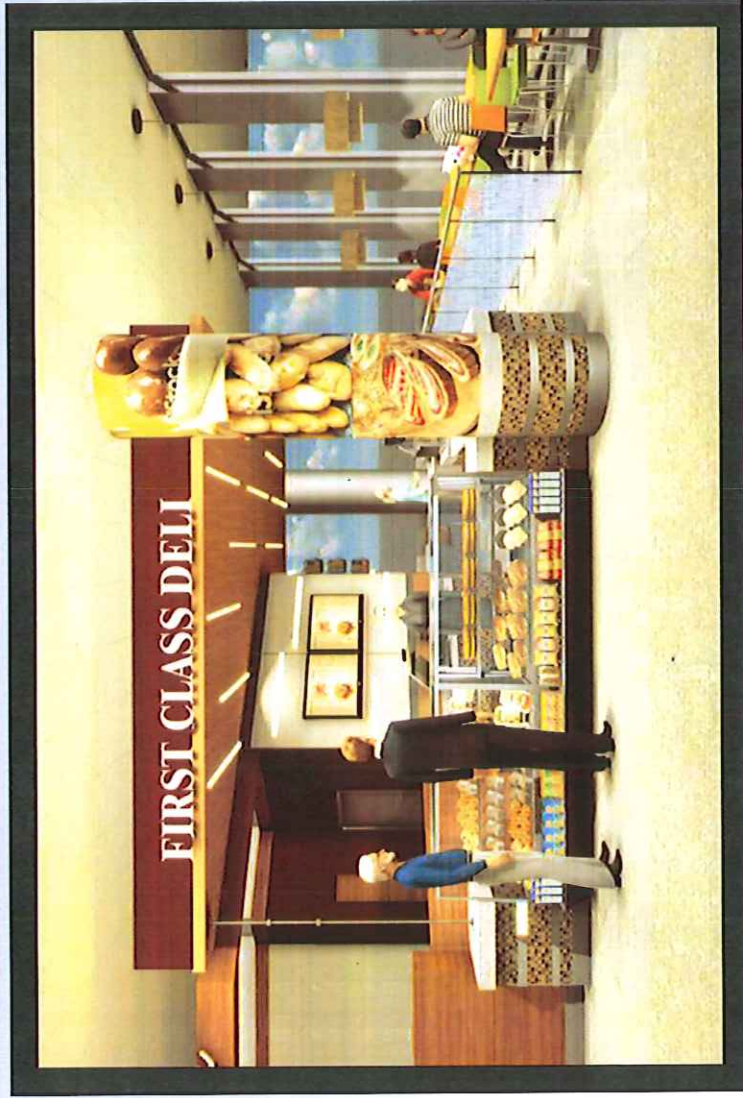


Opened August 7, 2015

New Concept -

Menchie's replaced Illy's Coffee at gate 19 in Terminal B.

PGC - First Class Deli



New Concept –

First Class Deli replaced Sora as part of the mid term refurbishment program. Opened for business in March 2015 and located between gate 11 and 12 in Terminal A.

PGC - Flames



New Concept –
Located at gate 27 in Terminal B, Flames replaces
Ruby Tuesday.

Flames



Upgrades –
Updated appearance inside and on patio area

PGC - San Jose Joe's

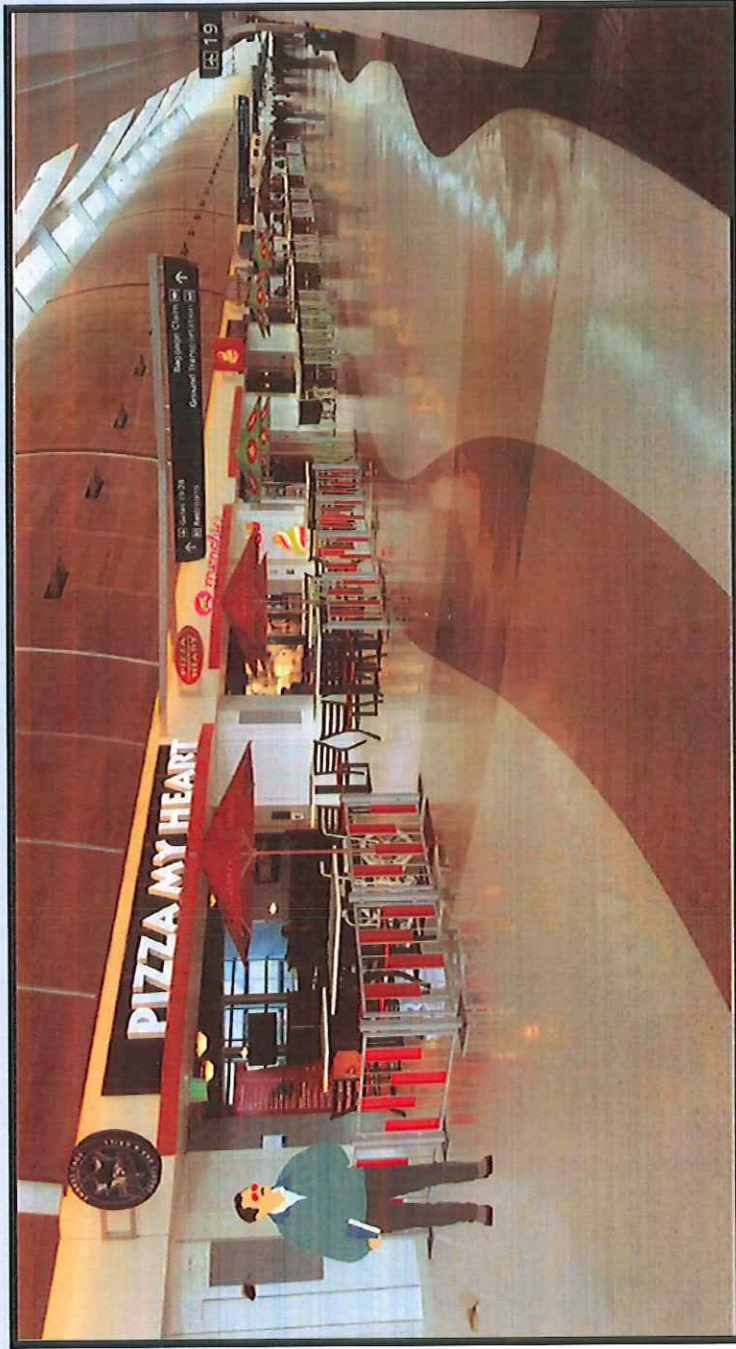


Future View

Upgrades –

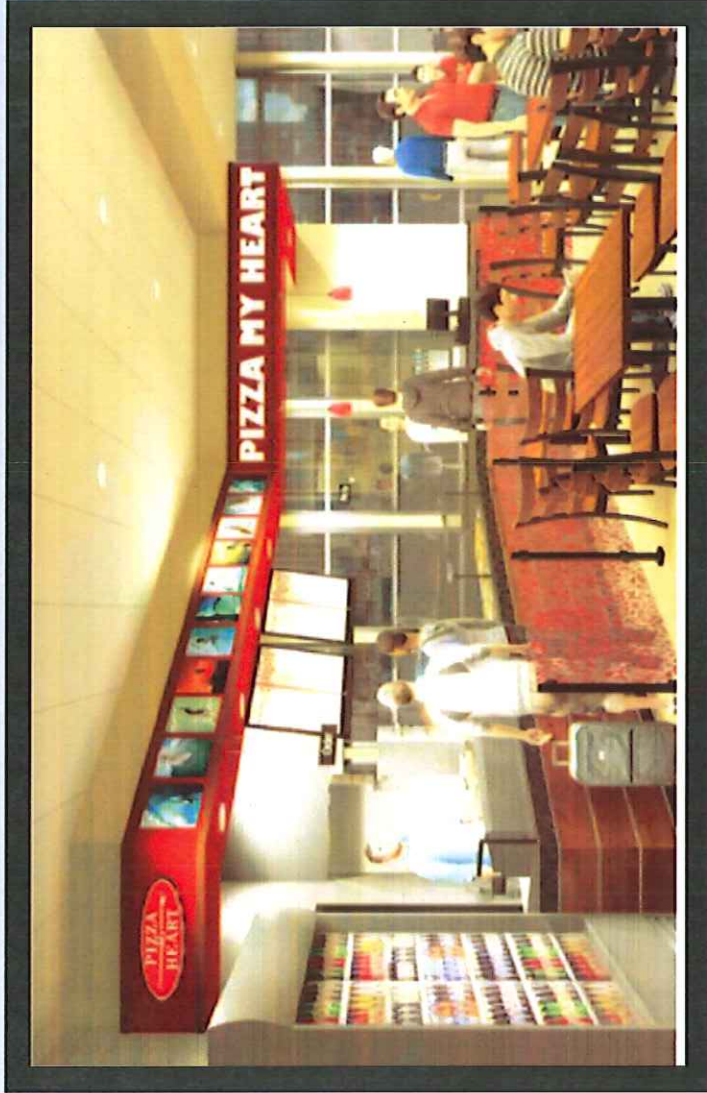
New patio & cosmetic upgrades throughout, at this gate 23, Terminal B location, with new equipment to be installed in the kitchen area.

PGC – Food Court



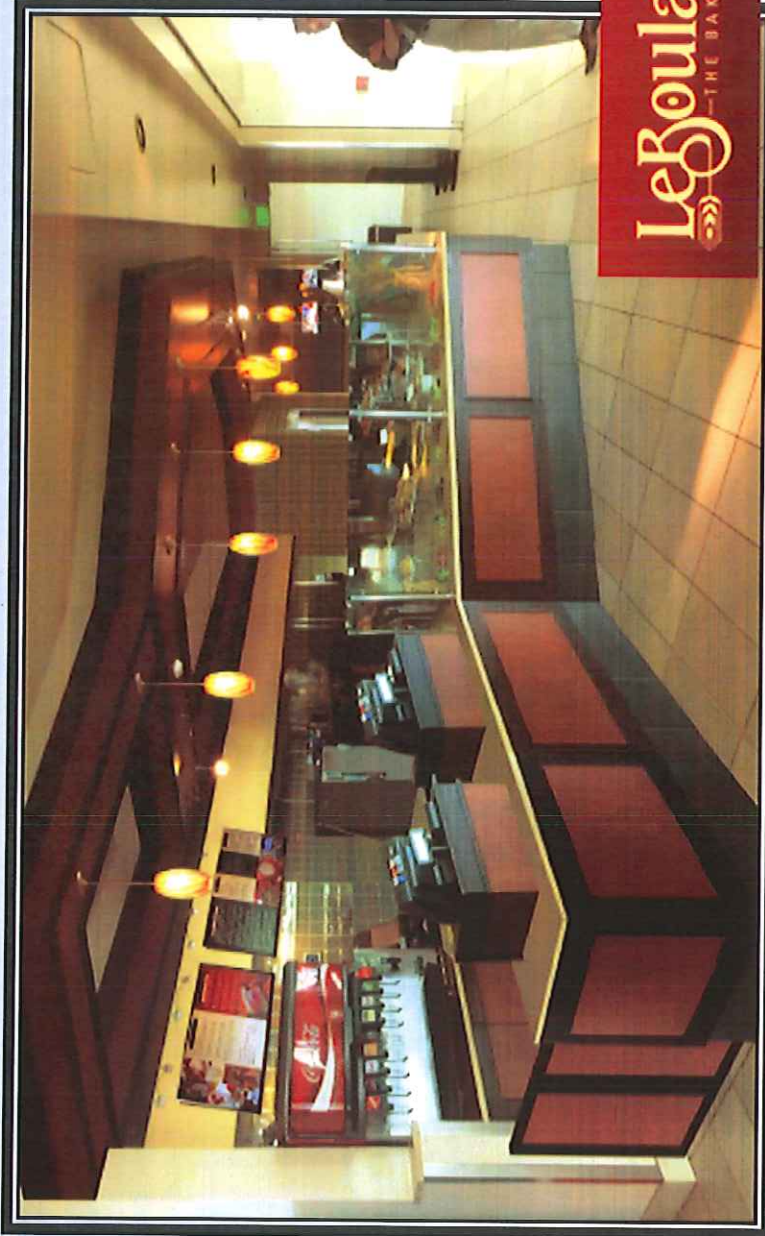
Patio –
Patio seating will be added to the PGC Food Court, located at gates 19 to 20, in Terminal B

PGC - Pizza My Heart



Upgrades –
New patio & cosmetic upgrades throughout, at this gate 19,
Terminal B location, with new front counter.

PGC - Le Boulanger



Front Expansion -

Counter expanded to enclose soda machine, removal of wall behind registers, new menu boards, & relocation of registers at this gate 19, Terminal B location.



PGC - Peet's



Lighting Refurbishment -

Inclusive of removing & replacing pendant fixtures with LED recessed lighting, at this location between gates 11 and 12 in Terminal A.

PGC - Peet's

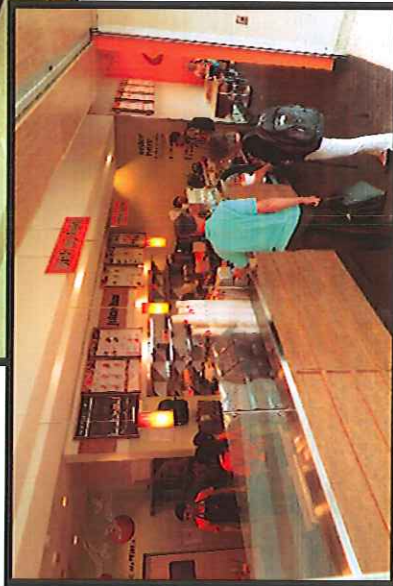


Lighting Refurbishment -

Inclusive of removing & replacing pendant fixtures with LED recessed lighting at this location near gate 24, Terminal B.



PGC - Jamba Juice



Current View -

Mid-term includes upgrading the grab and go, new LCD menu boards, and bamboo wall covering around store walls at this location near gate 23, Terminal B.



PGC - The Brit



Refurbishment –

Remove the demising wall between Le Boulanger & The Brit, refurbish patio, and add flat screens in dining area of this location near gate 20, Terminal B.



Current View

PGC - Tres Gringos



Current View

Refurbishment -

New bar top, menu boards, repaint, add artwork and replace all tables, chairs and barstools at this gate 12, Terminal A location.



Retail Mid-Term Projects

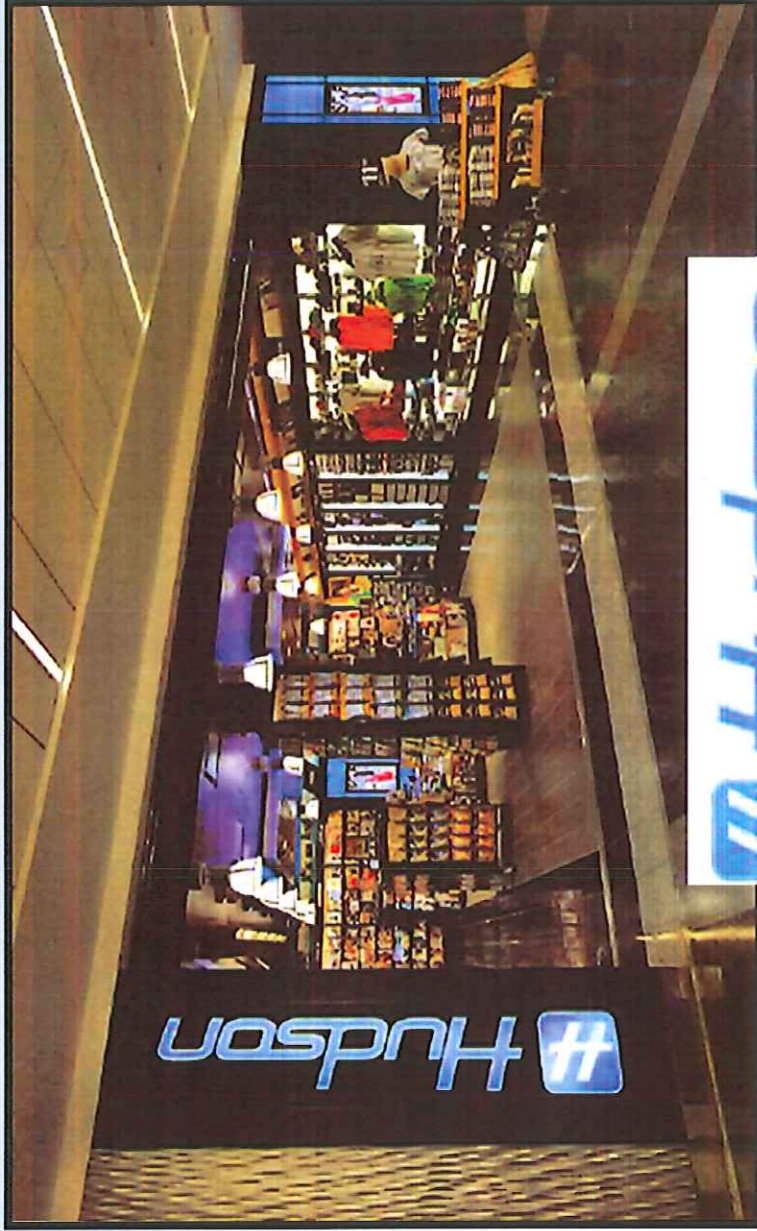
Two Primes operate the Retail Concession Program

WDFG

AMS-SJC JV, LLC
(HUDSON)

- Plans for WDFG are not yet finalized.
- New Expanded Hudson Store
- New Temporary Duty Free Store
- New Concept Duty Free Store
- Hudson Book Store

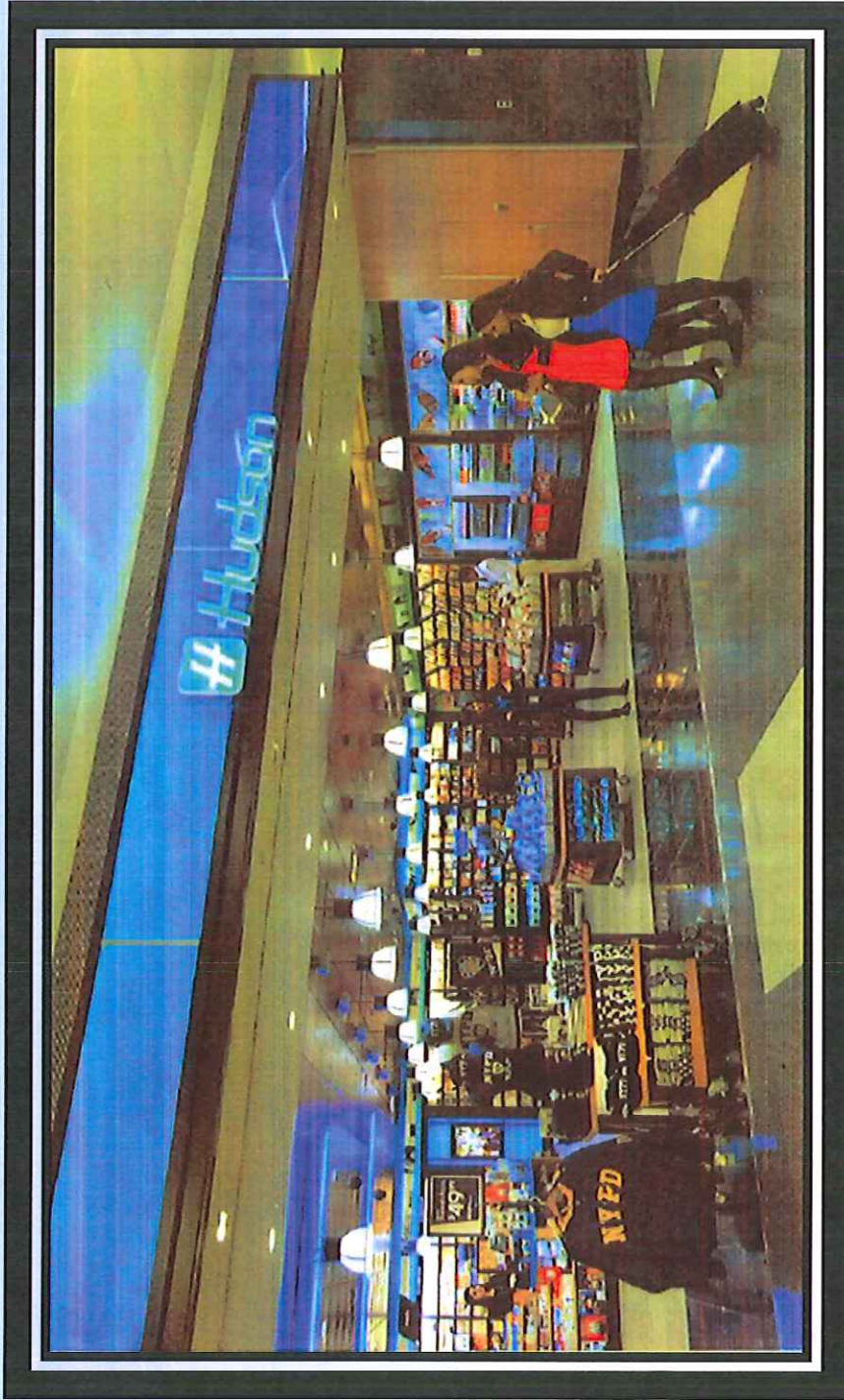
AMS – SJC - Hudson



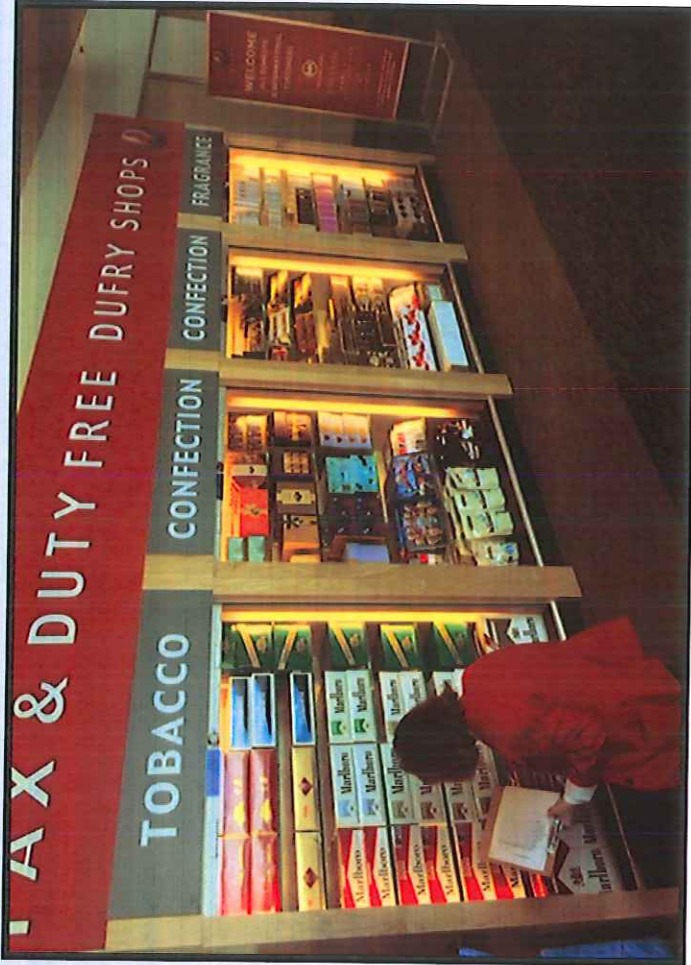
Expansion –

Hudson, the modernized news and gift store, replaces Life is Good, Discover San Jose and Hudson Booksellers. This expanded store is located between gates 21 and 22 in Terminal B.

AMS – SJC - Hudson

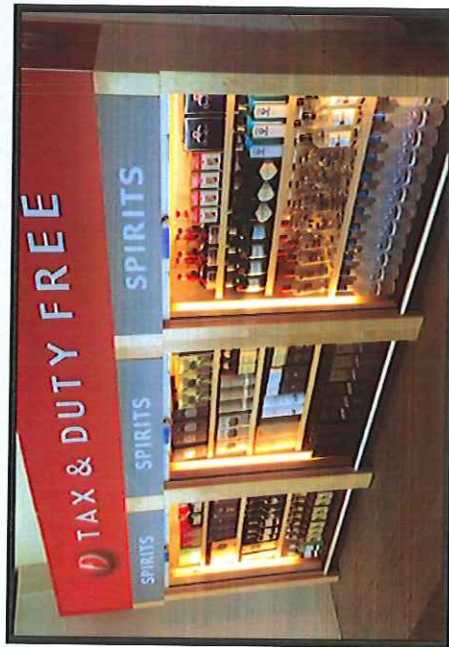


AMS – SJC - Temporary Duty Free



Temp Dufry Duty Free Store -

Tobacco, alcohol, perfumes, chocolates, and more! Store opens end of August 2015, and is located between gates 14 and 15 in Terminal A.



AMS – SJC – Dufry Duty Free



NEW DUFRY STORE
Opening Soon...



Projected Open Date
8/20/15



AMS – SJC - Hudson Book Store



Current View

Refurbishment -

At gate 24 in Terminal B, Hudson News to be converted to new book store with additional convenience items.